

REPORT TO: Health & Wellbeing Board
DATE: 12th March 2014
REPORTING OFFICER: Strategic Director, Communities
PORTFOLIO: Health & Wellbeing
SUBJECT: End to End Assessment
WARD(S) Borough-wide

1.0 PURPOSE OF THE REPORT

1.1 To inform the Health and Wellbeing Board of the End to End Assessment that is being taken forward on behalf of NHS Halton, Knowsley, St Helens and Warrington CCGs and NHS England.

2.0 RECOMMENDATION: That the Health and Wellbeing Board notes that this work is in progress.

3.0 SUPPORTING INFORMATION

3.1 Using the Government Procurement Service Framework NHS Halton, Knowsley, St Helens and Warrington and NHS England have commissioned an independent provider to an assessment that will deliver:

- A high level retrospective review of health care activity, spend and patient flows by commissioner and by location per quarter in the past three years.
- An analysis of current health care activity, spend and patient flows by commissioner and by location.
- Project activity, spend and patient flows by commissioner and by setting for the next over 3, 5, and 10 years assuming current cost and payment arrangements.

3.2 The scope of the assessment based on the flows of patients from NHS Halton, Knowsley, St Helens and Warrington CCGs into all providers. Analysis will then be required to develop additional granularity in regard to flows into specific providers.

3.3 The assessment will support CCGs and NHS England, working in partnership with local authorities through Health and Well Being Boards, to address the following questions:

- Where do we want to get to? Is this hospital where hospital is needed, more care closer to home and reduced non elective

activity?

- What is the potential impact of our commissioning strategies and plans?
- What are the constraints – what are the barriers to change?
- What is needed for our patients to deliver high quality, sustainable services for the next 10 years and beyond?
- What does this mean for where the money sits? How can we move financial resources to where they are needed to support system change? What bridging activity is needed?
- What would be the impact on commissioners in terms of financial affordability?
- What would be the impact on providers in terms of organisational sustainability?

3.4 The assessment will:

- consider all sectors and providers in regard to activity, spend and patient flows (acute/community/mental health).
- consider interdependencies and flows with other parts of Merseyside.
- take account of and liaise with other similar reviews running concurrently with this project.

The assessment will leave all commissioners with a workable model to support decision making and develop strategic approaches to the challenges for the NHS over the next five years and beyond.

3.5 The work on the assessment is due to commence on 24th February 2014 and will last for 7 weeks. It is overseen by a Steering Group from the constituent CCGs and NHS England. The Project Sponsors are Simon Banks, Chief Officer, NHS Halton CCG and Stephen Sutcliffe, Chief Finance Officer, NHS Warrington CCG.

4.0 **POLICY IMPLICATIONS**

4.1 The End to End Assessment supports the development of the 5 year strategy required for NHS Halton, Knowsley, St Helens and Warrington CCGs and NHS England under *Everyone Counts: Planning for Patients 2014/15-2018/19*.

5.0 **FINANCIAL IMPLICATIONS**

5.1 The End to End Assessment will cost £94,824, split equally across the five organisations that are part of the work stream. The End to End Assessment will support these organisations in addressing the financial challenges that they face over the next five years and beyond. It is estimated that NHS Halton CCG alone has to find £45m savings against a £178m budget over the next five years through provider efficiencies; pathway redesign; prevention and reconfiguration.

6.0 **IMPLICATIONS FOR THE COUNCIL'S PRIORITIES**

6.1 **Children & Young People in Halton**

The End to End Assessment will cover all ages and will therefore influence commissioning for children and young people.

6.2 **Employment, Learning & Skills in Halton**

None identified.

6.3 **A Healthy Halton**

As stated, this work will directly impact on the 5 year strategy that NHS Halton CCG will be developing for June 2014.

6.4 **A Safer Halton**

None identified.

6.5 **Halton's Urban Renewal**

None identified.

7.0 **RISK ANALYSIS**

7.1 The major challenges to the project are associated with timing, availability/accuracy of data, appropriateness and acceptance/consistency of assumptions and engagement of key stakeholders. The impact of these may be felt in terms of the quality of outputs or achievability of the timescale, or both. The project director from the independent contractor and Project Sponsors will be responsible for identifying and managing risks. A risk assessment and risk register have been completed and will be maintained as part of this programme.

8.0 **EQUALITY AND DIVERSITY ISSUES**

8.1 No specific issues

9.0 **LIST OF BACKGROUND PAPERS UNDER SECTION 100D OF THE LOCAL GOVERNMENT ACT 1972**

There are none within the meaning of the Act.